

First National Virtual Meeting Held

The AIAMC experienced a first on October 8th and 9th with our successful execution of an all-virtual meeting for National Initiative VII Meeting Three. Originally planned to take place at the Omni Chicago Hotel, COVID-19 required the change to a virtual format. CIAQ (the AIAMC’s Committee on the Integration of Academics and Quality and steering committee for our National Initiatives) did an outstanding job in creating a meeting that featured excellent plenary sessions and breakout “rooms” for sharing and networking. Two-hour sessions were held over the two days. Thursday afternoon kicked off with *Designing for an Interprofessional Clinical Learning Environment*, presented by Kristen Will, PhD (c), Director, Clinical Programs and Accreditation, Arizona State University. Teams then went into breakout rooms with their respective cohorts and virtually presented storyboards. Friday morning opened with a half-hour *Coffee and Conversation* which allowed participants to visit as if they were together in-person (almost!). Friday’s plenary session *Leading in Time of Crisis: Business as Usual?* was presented by the CMO-CNO dyad leadership team from **Christiana Care Health Services**, Drs. **Ken Silverstein** and **Richard Cuming**. Their presentation was followed by a reactor panel of National Advisory Council members from the AHA, AMA, ANCC and ACPE. The meeting concluded with reflections and closing remarks by NI VII Chairman **Hania Janek, PhD, MSMEL**, Vice President, Education, **Baylor Scott & White**. Nearly 80 team leaders and members registered for this conference, and the feedback received to date has been exceedingly positive. A special thanks goes out to AIAMC Administrative Coordinator **Kristy Stith** for rising to the steep and rapid learning curve required to bring this meeting over the finish line. The AIAMC has long prided itself with being a nimble organization.....and this national virtual meeting is a great example of agile responsiveness.



NI VII TEAMS:

- Advent Health Orlando
- Advocate Lutheran General
- Arrowhead Regional MC
- Aurora Health Care
- Bassett Medical Center
- Baylor Scott & White Health
- Baystate Medical Center
- Billings Clinic
- Cedars-Sinai
- Christiana Care
- Cleveland Clinic Akron General
- Community Health Network
- Good Samaritan Hospital
- Guthrie Robert Packer
- HealthPartners
- HonorHealth
- Kaiser Permanente North CA
- Main Line Health
- Monmouth Medical Center
- Ocean Medical Center
- Ochsner Health System
- OhioHealth Riverside
- Our Lady of the Lake
- St. Luke’s Univ Health Net
- TriHealth, Inc.
- UnityPoint Health – Des Moines



2021 Annual Meeting Registration Now Open

Connecting Education to Exceptional Patient Care 2021

On-line registrations for the 2021 AIAMC Annual Meeting are now being accepted. **Uniting for Transformational Change** will be held March 25-27 at the Loews Vanderbilt Hotel in Nashville, Tennessee. Early bird registrants who enroll before January 15, 2021 will receive a 10% discount. Please note both in-person and virtual registration rates are available and that all registrations must be paid at the time of registration by credit card. We look forward to seeing you in Nashville!

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National Initiative News

National Initiative VII is on the home stretch, with just five months to go in the 18-month Initiative. In November, cohorts will meet via webinar to reflect on meeting three and provide progress updates. We'll close out 2020 with an educational seminar in December on the topic of scholarly output presented by [Debra Schneider, MEd, MLIS](#), Manager of Libraries and CME at [HonorHealth](#). Early 2021 will bring more cohort networking time and a webinar on the topic of sustainability and spread. All of these activities will prepare teams for their fourth and final meeting to be held March 26 and 27 at the Loews Vanderbilt Hotel in Nashville, Tennessee. This highly anticipated event will include capstone presentations and final posters. Members of our National Advisory Council * will join us and react to the cohort groups' summative presentations. Meeting Four is being planned as a hybrid event, as we realize some members may still be subject to institutional travel restrictions. If a COVID-19 vaccine is not readily available and accessible and we find we must cancel our in-person gathering, Meeting Four will go entirely virtual. We hope to see many of our NI teams in Nashville!

*AIAMC National Initiative VII National Advisory Council Members:

Accreditation Council for Graduate Medical Education: Robin Wagner, RN, MHSA, Sr. Vice President, CLER

American Hospital Association: Elisa Arespachoga, Vice President, Physician Alliance

American Hospital Association: Robyn Begley, CEO, *American Organization of Nurse Executives*

American Medical Association: John Andrews, MD, Group Vice President, Medical Education

American Nurses Credentialing Center: Kathy Chappel, PhD, RN, FNAP, FAAN, Senior Vice President, Accreditation, Certification, Measurement

Continuing Pharmacy Education Provider Accreditation: Dimitra Travlos, PharmD, Assistant Executive Director and Director, Continuing Pharmacy Education Provider Accreditation

National Center for Interprofessional Practice and Education: Barbara Brandt, PhD, Director

National Patient Advocate Foundation: Gwen Darien, Executive VP, Patient Advocacy



The AIAMC National Initiative (NI) is the only national and multi-institutional collaborative of its kind in which residents lead multidisciplinary teams in quality improvement projects aligned to their institution's strategic goals. Sixty-seven hospitals and health systems and more than 1,200 individuals have participated in the AIAMC National Initiatives since 2007 driving change that has resulted in meaningful and sustainable outcomes improving the quality and safety of patient care.

Call For Nominations: Board and Awards

[Nominations](#) are now being accepted for Board of Director positions beginning April 1, 2021. The deadline for receipt of [completed applications](#) is **November 16, 2020**. Each member of the AIAMC Board of Directors is committed to the mission and vision of the organization. The [job](#) of the Board of Directors is to advise, govern, oversee and assist with the leadership and general promotion of the AIAMC so as to ensure the organization meets its mission and serves the needs of its members. To best ensure complementing current Board capabilities and completing strategic plan initiatives, candidates with the following backgrounds are preferred: Chief Executive Officer, General Counsel/Chief Legal Officer, Chief Medical Officer, Chief Financial Officer, Chief Quality and Patient Safety Officer, Chief Experience Officer or Physician Educator. The AIAMC is committed to providing diverse leadership for our membership.

Nominations are now also being accepted for the 2021 AIAMC Annual Awards program, with the deadline for receipt of completed applications by **November 16, 2020**. The [Ethel Weinberg, MD Award](#) is presented to an AIAMC individual member who best exemplifies the energy and commitment of our founder. The Alliance [Innovation Award](#) is presented to an AIAMC institutional member who best exemplifies creative and innovative approaches to medical education and research.





SPOTLIGHT ON OUR VENDOR PARTNERS

ECG: Silver Sponsor

ECG is a strategic consulting firm that is leading healthcare forward, using the knowledge and expertise built over the course of four decades to help clients see clearly where healthcare is going and to navigate toward success. We work as trusted, professional partners with hospitals, health systems, medical groups, and academic medical centers across the country. We thrive on delivering smart counsel and pragmatic solutions to the critical challenges that will revolutionize the healthcare system. Client success is our primary objective. ECG's national presence includes offices in Boston, Dallas, San Diego, San Francisco, Seattle, St. Louis, and Washington, D.C. Visit our Web site at www.ecgmc.com to register for any of our complimentary webinars, view and download insightful thought leadership publications, and access more information about our efforts to help address some of the most difficult and complex strategic, operational, financial, and political issues within the healthcare industry.



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LAK Group: Silver Sponsor

MIKE MILSTED, PRESIDENT, MANAGING PARTNER

As a president and partner with the LAK Group, Mike Milsted has a strong desire to help people find meaningful involvement in what they do, because aligning people and business is his passion. Mike works as a business advisor and creates solutions to align clients' talent and business strategies. Mike works with his clients to understand their strategic vision and help them move forward to achieve the goals they have set for themselves. He provides strategic advising to executive leaders to empower them to move their businesses forward. Over his career, he has facilitated this through implementing Talent and Leader Assessments, Development and Management, Coaching, Career Development, Market Strategy, Workforce Strategy, Organizational Effectiveness and Employee Engagement.

Throughout his career, Mike has worked with companies of all shapes and sizes, from Fortune 100 global manufacturing firms to small- and medium-sized businesses, from a variety of industries, including: Retail, Healthcare, Financial Services, Heavy Manufacturing, Energy Exploration, Development and Distribution, P&C Insurance, Consumer Packaged Goods, Agricultural Manufacturing and Distribution, and Bioscience. Mike holds a Bachelor of Science degree from the University of Wisconsin-Milwaukee. He began his career working as a social worker at a women's shelter, is currently an adult leader and committee member with the Boy Scouts of

America and volunteers with the National Kidney Foundation and has developed a professional career dedicated to helping people to reach their potential. Outside of work, Mike enjoys spending time with his family. You can reach Mike via his email: mmilsted@lak-group.com.



Transforming Careers, Cultures & Organizations

Partnership Program



The AIAMC Partners Program is designed to cultivate a meaningful relationship between our members and the companies that sponsor AIAMC educational outreach programs. Partner support is critical to our ongoing ability to develop and present substantive programs with knowledgeable faculty in central and appealing locations.

Thank you to our vendor partners!

If you would like to be a vendor partner with AIAMC, contact Kimberly Pierce Burke, Executive Director, by e-mailing kimberly@aiamc.org or by calling 312.836.3712.

Members Chosen for 2021 Annual Meeting Breakout Sessions and Posters

Congratulations to the following AIAMC members selected to present breakout session workshops at the 2021 Annual Meeting:

Telling the Story of GME's Value to Health Care System Using Evidence that Matters

Aurora Health Care

Bringing Back Book Club: A Journey of Transformative Leadership

JPS Health Network

I Wish I Had Said Something... Learning to Be an Active Bystander/Upstander

In the Face of Microaggressions

Lahey Hospital & Medical Center

Approaching Equity, Diversity & Inclusion (EDI) Across Medical Education –

3 Approaches and Cross Cutting Themes

Aurora Health Care, Lahey Hospital & Medical Center and TriHealth

Simulation Training for the Multi-Disciplinary Team

OhioHealth Riverside

Workforce Psychological Health During a Pandemic in a Large Academic

Medical Center: Who's In Charge?

Lahey Hospital & Medical Center

And, we anticipate more than 50 posters will be on display. The following members received the highest scores and will present an executive summary of their posters at the March 27th "Poster Slam":

Building an Interprofessional Continuing Education Program to Optimize Teamwork and Patient Outcomes

Colleen Nichols, MD, Medical Director – CME, Advocate Aurora Health

Defining the Value Equation for GME – What Leaders Value and the Evidence of

GME's ROI for Our System

Deborah Simpson, PhD, Director – Education, Advocate Health Care

Patient and Provider Perceptions of Rapid Telehealth Implementation During

COVID-19 Pandemic

Amanda Solch, MSW, Program Manager, Performance Excellence, Lahey Hospital

Healthcare Career Exposure to A Socioeconomic Diverse High School Student

Population During the COVID Pandemic

Lauren Knowles, Nurse Practitioner/Advanced Practice Education and Programs

Coordinator, Lahey Hospital & Medical Center

Enhancing Value-Based Care with Walk-in Clinic Hours: A PCP Intervention

to Decrease Low Acuity Emergency Room Over-Utilization

Derek Baughman, MD, Resident Physician, PGY-2, WellSpan Health

AIAMC Mission Statement

To serve as a learning organization of independent academic medical centers through the application of innovative education and scholarship that drives exceptional patient care.

AIAMC Vision Statement

To be the leader in achieving exceptional health and well-being outcomes for the communities we serve through medical education and scholarship.

The Alliance of Independent
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Alliance Update is a bi-monthly, members-only publication provided by the Alliance of Independent Academic Medical Centers (AIAMC).

Please send news submissions to Kimberly Pierce Burke, Executive Director, by e-mailing kimberly@aiamc.org or by calling 312.836.3712.

In our next issue

- 2021 Calendar Check
- 2021 Vendor Partners Announced
- March Meetings in Nashville